

# SYSTEM PROCEDURES MANUAL

ISO 9001:2015

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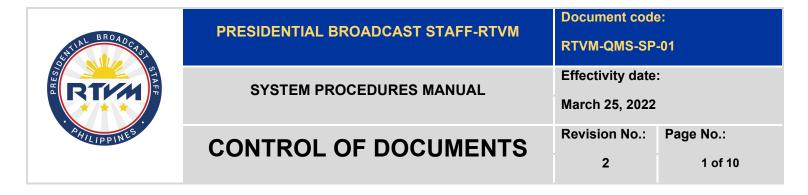
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#### 1.0 Objective

- 1.1 To ensure control of documents that relate to the RTVM's Quality Management System (QMS); and
- 1.2 To ensure that all management system-related documents are identified, reviewed and approved for adequacy and that only the latest revisions are available at points of use.

#### 2.0 Scope

This covers the creation, review, approval, issuance and retrieval, and protection of management system-related documents. This shall cover internal and external QMS documents.

#### 3.0 Definition of Terms

| DC -                 | Document Controller  |  |
|----------------------|--|--|
| Document -           | Meaningful data and other information and its supporting<br>medium, i.e., procedure, specification, drawing, report,<br>standard, records, etc. The medium can be paper, magnetic,<br>electronic or optical computer disc, photograph, or a<br>combination thereof |  |
| Internal Documents - | documents that are generated within the QMS of RTVM, such as<br>the quality manual, system and operational procedures, work<br>instructions and forms  |  |
| External Documents - | documents coming from organizations or entities outside of<br>RTVM but within the scope of the QMS. These may include<br>copies of management system standard, equipment manuals, or<br>reference publications.  |  |

| Prepared by:   | Reviewed by:                  | Approved by:                                    |
|--|-------------------------------|---|
| MARIA ROXANNE ANGELYCA M. NAVARRETE<br>Document Controller | DULCE AMOR D. QUINTANA<br>QMR | DENNIS WILFRED P. PABALAN<br>Executive Director |
| Date: March 21, 2022                                       | Date: March 21, 2022          | Date: March 21, 2022                            |

| SHILL BROADCAS | PRESIDENTIAL BROADCAST STAFF-RTVM | Document code:<br>RTVM-QMS-SP-01    |                      |
|----------------|-----------------------------------|-------------------------------------|----------------------|
| RTM            | SYSTEM PROCEDURES MANUAL          | Effectivity date:<br>March 25, 2022 |                      |
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#### 4.0 Policies

#### **Control of Electronic Documents**

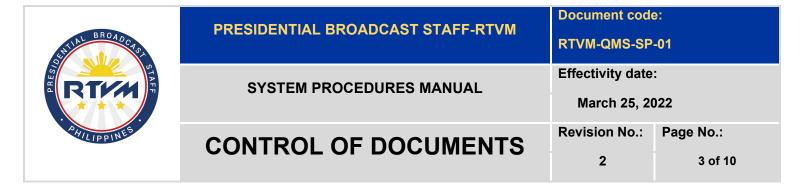
- Personnel are discouraged from saving copies of the procedures. Once procedures are saved in the local or external hard drives of personnel, they shall be considered uncontrolled.
- For easy access of viewing purposes, a google drive folder is created due to Work from Home arrangement. The google drive will be closed for access except to the Doc Controller and QMR, ISO members may request for their soft copies from the Doc Controller subject to the approval of the QMR.

#### **Document Coding and Formatting**

#### • Document Header

All pages of documents, except forms, shall have the following header:

| STINL BROADCAS | PRESIDENTIAL BROADCAST STAFF-RTVM                             | RTVM-QMS-SP-01<br>Effectivity date: |                      |  |
|----------------|---|-------------------------------------|----------------------|--|
| RTM            | SYSTEM PROCEDURES MANUAL Effectivity<br>September<br>Revision |                                     |                      |  |
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#### • Document Coding System

Reference Number, Policy Number, Document Number or Document Code refers to the numbering system unique to a particular document.

The coding system is: AAAA-BBB-CC-00

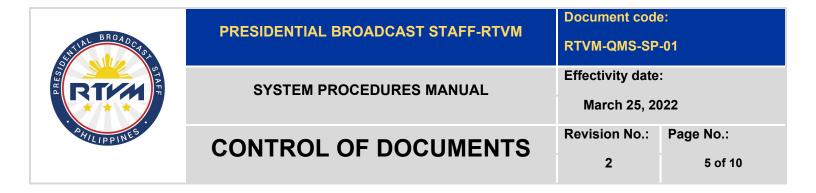
| TEMPLATE           | CODE | DEFINITION   |
|--------------------|------|--|
| АААА               | RTVM | Radio Television Malacanang  |
| (Agency ID)        |      |  |
|                    | QMS  | Agency-wide Procedures, mainly refers to<br>the Quality Manual and System Procedures<br>Manual documents |
| BBB                | MPD  | Media Production Division  |
| (Division ID)      | ENG  | Engineering Division   |
|                    | RAD  | Research and Archives Division   |
|                    | AFD  | Administrative and Finance Division  |
| сс                 | QM   | Quality Manual   |
| (Type of Document) | SP   | System Procedure (Agency-wide)   |
|                    | WP   | Division Work Procedure  |
| 00                 | 01   | Document Serial Number   |

| STINL BROADCASA | PRESIDENTIAL BROADCAST STAFF-RTVM | Document code:<br>RTVM-QMS-SP-01 |                      |
|-----------------|-----------------------------------|----------------------------------|----------------------|
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- Document Contents
  - Objective states the objective of the document.
  - **Scope** describes the activity function covered/affected by the procedure or instruction, including limitations, if any.
  - **Definition of Terms** provides definitions or terms of unfamiliar terminology and abbreviations contained in the document.
  - **Policies** describes the established policies and guidelines to be adhered to during the implementation of the procedure.
  - **References** contain the materials used to develop the document, including related information, comments and other interfacing documents
  - **Procedure Details/Flowchart** the guides, steps and formats in which to achieve the purpose of the document
  - Attachments and Forms enumerate appendices to the document

#### Document Format

- 1. The paper size A4 size (21cm x 29.7cm) bond paper must be used and must be consistent for a type of document. The font to be used shall be Arial Size 10.
- 2. Orientation the preferred paper orientation is portrait, but landscape orientation may be used when it provides a clearer presentation or accommodates wider view, e.g. for drawings, tables and graphs.
- 3. The page format on headers and footers are retained whenever letter-sized paper or landscape orientation is used.



#### • Reviewing and Approving Authorities

| Document          | Reviewing Authority | Approving Authority |  |
|-------------------|---------------------|---------------------|--|
| Quality Manual    | QMR                 | Executive Director  |  |
| System Procedures | QMR                 | Executive Director  |  |
| Work Procedures   | Division Head       | Executive Director  |  |

- Copy Control System
  - 1. Master Copies and Controlled Copies are stamped with the following:





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2. Issuance of Uncontrolled Copies

All printed part of the QMS documents shall be considered "UNCONTROLLED" unless stamped as controlled. The Document Controller is not required to update the copies of the holders of uncontrolled documents should new versions be made.

The following stamps indicate that the copies issued out are uncontrolled:



3. Retrieval of Obsolete Documents

Obsolete documents retrieved from copyholders shall be marked with the following stamp:



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|-----------------|-----------------------------------|-------------------------------------|----------------------|
| RTM             | SYSTEM PROCEDURES MANUAL          | Effectivity date:<br>March 25, 2022 |                      |
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### 5.0 Procedure:

| 5.1 Internal Documents  |                        |   |  |  |
|---|------------------------|---|--|--|
| ACTIVITY  | REPONSIBILITY          | PROCEDURE DETAILS   |  |  |
| START   |                        |   |  |  |
| Identify need for creation,<br>revision or deletion of<br>documents | Document Owner         | <ol> <li>May be due to:         <ul> <li>Management Review</li> <li>Internal/External audit findings</li> <li>Corrective action</li> <li>Customer requirement</li> <li>System enhancement</li> <li>Introduction of new technology/system</li> </ul> </li> <li>Revision should be done within 30 working days after audit/notice.</li> </ol> |  |  |
| Accomplish DCF and<br>request for approval                          | Document Owner         | 3. Use RTVM-QMS-SP-01 F1 Document<br>Control Form (DCF).  |  |  |
| Review DCF and discuss<br>details with document<br>owner            | Document<br>Controller | 4. Brainstorming and discussions with concerned personnel and Management may be necessary. Series of reviews and revisions may also take place at this stage.   |  |  |
| Draft new document or<br>revise existing document                   | Document<br>Owner      |   |  |  |
| Arrange format, assign or<br>revise document code                   | Document<br>Controller | <ol> <li>Refer to the earlier sections of this<br/>procedure for the formatting and coding<br/>guidelines. For revisions, italicize<br/>revised/added texts.</li> </ol>   |  |  |
| A   |                        |   |  |  |

| UNIAL BROADCASA    | PRESIDENTIAL  | PRESIDENTIAL BROADCAST STAFF-RTVM         |  |  | e:<br>-01   |
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| SYSTEM P           |   | ROCEDURES MANUAL                          |  | Effectivity date:<br>March 25, 2022  |   |
| <b>DHILIPPINES</b> | CONTROL   | OF DOCU                                   | MENTS  | Revision No.:<br>2   | Page No.:<br>8 of 10  |
|                    | A<br>ward official documents<br>relevant functions for<br>signature   | Document<br>Controller                    |  |  |   |
| Revi               | ew and sign documents   | Reviewing and<br>Approving<br>Authorities |  |  |   |
|                    | Update Masterlist   | Document<br>Controller                    | 6. Use RTVM-0<br>Internal Docu   | QMS-SP-01 F2 Ma<br>uments.   | asterlist of  |
|                    | eproduce controlled<br>pies from the Master<br>Copy                   | Document<br>Controller                    |  | rolled Copy" on th<br>s. Affix initials an   |   |
| d                  | stribute new/revised<br>ocuments. Retrieve<br>olete documents, if any | Document<br>Controller                    | and retrieval<br>documents s<br>upon approv<br>9. All retrieved<br>disposed of p<br>shall be retai | obsolete copies s<br>properly. At least o<br>ined for future refe<br>ked as "Obsolete" | uperseded<br>thin a week<br>hall be<br>one copy<br>erence. It |
|                    | knowledge and keep<br>sument for easy access                          |   | document by  | shall acknowledge<br>signing RTVM-Q<br>It Issuance and Ro                              | MS-SP-01  |



# PRESIDENTIAL BROADCAST STAFF-RTVM

Document code:

RTVM-QMS-SP-01

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# **CONTROL OF DOCUMENTS**

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| 5.2 External Documents                                    |                        |   |  |
|---|------------------------|---|--|
| ACTIVITY  | RESPONSIBILITY         | PROCEDURE DETAILS   |  |
|   |                        |   |  |
| Obtain latest copy of<br>external documents               | Document Owner         | <ol> <li>Personnel tasked to obtain copies of<br/>external documents shall inform<br/>Document Controller whenever there<br/>are new or amended external<br/>documents. Copies may be in paper<br/>or electronic form.</li> </ol> |  |
| Prepare / Update Masterlist                               | Document<br>Controller | 2. Use RTVM-QMS-SP-01 F4<br>Masterlist of External Documents. A<br>Masterlist shall be kept by each<br>department in RTVM.  |  |
| Distribute controlled copies<br>to authorized copyholders | Document<br>Controller | <ol> <li>The original document shall be<br/>maintained by the owner/ main user.<br/>Log the copyholders in the Masterlist.</li> </ol>   |  |
| Retrieve obsolete copies                                  | Document<br>Controller | <ol> <li>Where applicable, Master Copy of<br/>the obsolete documents shall be<br/>marked "Obsolete" and filed for<br/>future reference.</li> </ol>  |  |

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| 6.0 References |                                   |                                  |                       |

ISO 9001:2015 Clause 7.5 Documented Information

#### 7.0 Attachments and Forms

| RTVM-QMS-SP-01-F1 | Document Control Form (DCF)          |
|-------------------|--------------------------------------|
| RTVM-QMS-SP-01-F2 | Masterlist of Internal Documents     |
| RTVM-QMS-SP-01-F3 | Document Issuance and Retrieval Form |
| RTVM-QMS-SP-01–F4 | Masterlist of External Documents     |

| STATISTICS | PRESIDENTIAL BROADCAST STAFF-RTVM | Document code:<br>RTVM-QMS-SP-02  |                     |  |
|---|-----------------------------------|-----------------------------------|---------------------|--|
|   | SYSTEM PROCEDURES MANUAL          | Effectivity date:<br>May 20, 2021 |                     |  |
| PHILIPPINES   | CONTROL OF RECORDS                | Revision No.:<br>1                | Page No.:<br>1 of 3 |  |

# 1.0 Objective

To ensure that all quality records are properly controlled in terms of identification, storage, maintenance, protection, retrieval, retention and disposal.

#### 2.0 Scope

This procedure applies to all quality records generated during the implementation of the procedures.

#### 3.0 Definition of Terms

| 3.1. Archiving      | - | Retention of records for a defined period   |
|---------------------|---|---|
| 3.2. Active filing  | - | Keeping of records within easily accessible place within the<br>current period          |
| 3.3. Record         | - | type of document stating results achieved or providing evidence of activities performed |
| 3.4. Record Officer | - | is responsible for controlling the QMS records/retained documented information          |

| Prepared by:   | Reviewed by:                  | Approved by:                                     |  |
|--|-------------------------------|--|--|
| MARIA ROXANNE ANBELYCA M. NAVARRETE<br>Document Controller | DULCE AMOR D. QUINTANA<br>QMR | DENNIS WILF RED F. PABALAN<br>Executive Director |  |
| Date: May 14, 2021   | Date: May 14, 2021            | Date: May 14, 2021                               |  |

| RTCHES . | PRESIDENTIAL BROADCAST STAFF-RTVM | Document code:<br>RTVM-QMS-SP-02  |                     |  |
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#### 4.0 Policies

Quality Management System (QMS) records shall be maintained per section. Personnel shall be designated as record officer who shall ensure that the QMS records are filed and stored properly, protected from damage or unauthorized use, and can be retrieved whenever necessary.

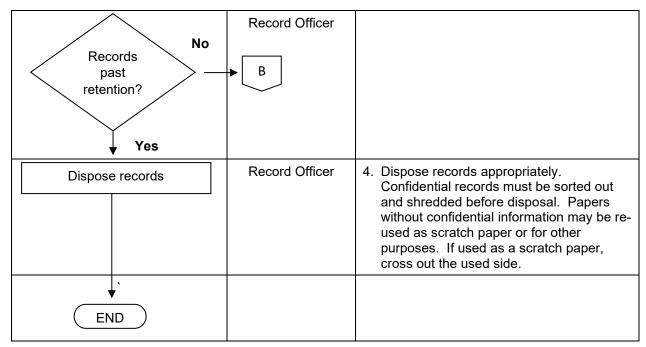
After the active filing period, records shall be arranged for archiving. Retention time and method of disposal shall be defined.

Confidential records shall be identified and tagged in order to protect records from loss of confidentiality and integrity or from improper use.

#### 5.0 Procedure:

| ACTIVITY   | RESPONSIBILITY   | DETAILED PROCEDURES   |
|--|------------------|---|
| START  |                  |   |
| Keep records in active file                                | Person-in-charge | <ol> <li>Fill out Masterlist of Records or NAP Form<br/>1 Records Inventory Appraisal. Observe<br/>the Active Retention Period specified in<br/>the master list. File records properly to<br/>ensure that records can be easily<br/>retrieved when needed.</li> </ol> |
| Send to Archive Records<br>and observe retention<br>period | Record Officer   | <ol> <li>Records which are past their Active<br/>Retention Period shall be sent to Records<br/>Archive Area for storage. Storage<br/>conditions shall prevent damage,<br/>deterioration and loss of records.</li> </ol>   |
| A  |                  | <ul> <li>3. Label boxes of records using RTVM-QMS-SP-02-F1. Indicate:</li> <li>Department/Section Name</li> <li>Title/Form Numbers/Period Covered</li> <li>Archive Retention Time</li> <li>Instructions for disposal/Remarks</li> </ul>                               |

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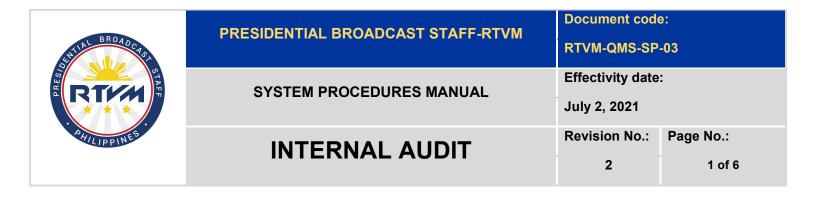


#### 6.0 References

- 6.1 ISO 9001:2015 Clause 7.5 Documented Information
- 6.2 Republic Act 9470 National Archives of the Philippines Act of 2007

#### 7.0 Attachments and Forms

- 7.1 Records Inventory Appraisal NAP Form 1
- 7.2 Records Disposition Schedule NAP Form 2
- 7.3 Records for Archiving RTVM-QMS-SP-02-F1



#### 1.0 Objective

- 1. To provide guidelines in planning, preparing, and conducting Internal QMS Audit, including reporting and following up of audit results.
- 2. To determine conformance of actual practice against documented procedures and standards.
- 3. To verify compliance and effectiveness of corrective actions on non-conformances.

#### 2.0 Scope

This procedure covers all processes, functions, and operational areas covered by the RTVM's QMS.

#### 3.0 Definition of Terms

| 3.1 Audit            | <ul> <li>a systematic and documented process of obtaining objective evidence of<br/>conformity to a standard or criteria</li> </ul> |
|----------------------|---|
| 3.2 Auditee          | - a person or function being audited  |
| 3.3 Internal Auditor | - a person with competence to conduct quality management system audit   |
| 3.4 Nonconformity    | <ul> <li>non-fulfillment of a specified requirement of the standards, policies</li> </ul>   |
| 3.5 Conformity       | procedures, and other planned arrangements <ul> <li>refers to the fulfillment of the requirement</li> </ul>                         |
| 0.0 Comonnity        |   |

| Prepared by:   | Reviewed by:                  | Approved by:                                  |
|--|-------------------------------|---|
| MARIA ROXANNE ANGELYCA M. NAVARRETE<br>Document Controller | DULCE AMOR D. QUINTANA<br>QMR | DENNIS VILLE P. PABALAN<br>Executive Director |
| Date: July 2, 2021   | Date: July 2, 2021            | Date: July 2, 2021                            |

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| STAFF           | SYSTEM PROCEDURES MANUAL          | Effectivity date<br>July 2, 2021 | :                   |
| SHILIPPINES     | INTERNAL AUDIT                    | Revision No.:<br>2               | Page No.:<br>2 of 6 |

#### 4.0 Policies

#### 4.1 Classifications of Nonconformities

**Conformity** - refers to the fulfillment of the requirement

**Major Nonconformity** - (System Breakdown) total failure to fulfill a specified requirement of the standard that is applicable to the whole organization. Examples of this are the following:

- Absence of a documented information required by the standard
- Non-implementation of an entire procedure
- Aggregation of minor nonconformities related to one particular requirement
- Repeating or widespread minor nonconformities of similar nature
- Major problems, e.g. delivery of bad quality of service to customer
- Failure to recognize and record when an objective or target is not met or defined programs are not implemented as planned

**Minor Nonconformity** - Lapse in the system that has limited deviation from the prescribed requirements of the QMS

**Observation** – potential source of non-conformity

- Potential non-conformity but:
  - cannot be related to the requirements of the QMS but if not rectified, it could pose a problem to RTVM's performance
  - No direct evidence of nonconformity/ failure
- A recommendation for improvement
- Suspect in terms of long-term sustainability of the system
- For further investigation on the next audit

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#### 4.2 General Guidelines

- The entire QMS shall be audited at least once a year, taking into consideration the status and importance of the processes, areas, and functions to be audited and results of previous audits.
- QMS policies and regulations at the area being audited shall be observed by the auditors and other audit participants at all times during the audit.
- Audit findings shall be addressed according to ORG-SP-05 Nonconformity and Corrective Action procedure.

#### 4.3 Internal Auditors' Competence Program

- Internal Auditors shall follow a training program to ensure their competence. Auditors' training shall be planned and monitored.
- Internal Auditors shall have an understanding of the following, as a minimum requirement:
  - Requirements of ISO 9001:2015
  - Basic internal auditing principles and techniques based on ISO 19011
  - Knowledge of the Organization's processes
    - Auditors shall be allowed to audit only the areas and processes where they have sufficient competence. Those who have training gaps shall:
  - Be allowed to audit under the supervision of an audit team leader
  - Be included in subsequent auditor training programs

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# 5.0 Procedure:

| ACTIVITY   | RESPONSIBILITY | PROCEDURE DETAILS   |
|--|----------------|---|
| START  |                |   |
| Prepare/Revise Annual<br>Audit Itinerary/Program | IA Team Leader | 1. Use form RTVM-QMS-SP-03-F1<br>Annual Audit Itinerary/Program. This<br>shall be prepared or revised,<br>preferably before the fiscal year<br>ends. The audit shall be planned,<br>taking into consideration the status<br>and importance of processes, as well<br>as results of previous audits |
| Organize/Identify Members<br>of Audit Team       | IA Team Leader | 2. For internal audits, consider the auditor's skills, familiarity with the RTVM's operations and independence from the functions and/or processes to be audited.   |
| Prepare Audit Plan                               | IA Team Leader | <ol> <li>Audit Plan may be prepared for<br/>the whole system or per defined<br/>scope. This shall be<br/>communicated to the auditees at<br/>least one week before the audit.<br/>Use form RTVM-QMS-SP-03-F2<br/>Audit Plan.</li> </ol>   |
| Prepare/ Review/ Revise<br>Checklists            | Auditors       | 4. Use form RTVM-QMS-SP-03-F3<br>Audit Checklist.   |
| Conduct Opening Meeting                          | IA Team Leader | 5. The Internal Audit Team shall meet<br>the auditees for the opening<br>meeting. The Team shall discuss<br>the audit scope and audit objectives,<br>among others.  |

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| ΑCTIVITY                                | RESPONSIBILITY                    | PROCEDURE DETAILS   |
|---|-----------------------------------|---|
|   |                                   |   |
| Conduct the Audit                       | IA Team                           | 6. The audit shall be done through interviews, discussion with personnel, observation of actual practices and examination of procedures and records.  |
| With NC?<br>No<br>Yes                   |                                   | <ol> <li>Review the results of audit. Agree<br/>on audit findings, including the<br/>NC(s) to be raised.</li> </ol>   |
| Prepare CAR                             | IA Team                           | 8. Refer to RTVM-QMS-SP-05<br>Nonconformity and Corrective Action<br>Procedure. Refer to page 2 of this<br>procedure for the Definition and<br>Classifications of NC.   |
| Conduct closing meeting                 | IA Team Leader /<br>Outsourced IA | <ul> <li>9. Provide feedback on the results to the auditees, including details of findings and conclusion on the status and effectiveness of the QMS.</li> <li>10. Obtain concurrence from auditees for the CARs to be raised in their respective areas.</li> </ul> |
| Prepare audit report                    | IA Team                           |   |
| Review and improve audit<br>tools used. |                                   | 11. Review and revise the audit plan for<br>the following year based on new<br>information resulting from audits.   |

| SUTIAL BROADCASA | PRESIDENTIAL BROADCAST STAFF-RTVM | Document code                     |                     |
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| ΑCTIVITY                                | RESPONSIBILITY                    | PROCEDURE DETAILS   |
|---|-----------------------------------|---|
|   |                                   |   |
| Conduct the Audit                       | IA Team                           | 6. The audit shall be done through interviews, discussion with personnel, observation of actual practices and examination of procedures and records.  |
| With NC?<br>No<br>Yes                   |                                   | <ol> <li>Review the results of audit. Agree<br/>on audit findings, including the<br/>NC(s) to be raised.</li> </ol>   |
| Prepare CAR                             | IA Team                           | 8. Refer to RTVM-QMS-SP-05<br>Nonconformity and Corrective Action<br>Procedure. Refer to page 2 of this<br>procedure for the Definition and<br>Classifications of NC.   |
| Conduct closing meeting                 | IA Team Leader /<br>Outsourced IA | <ul> <li>9. Provide feedback on the results to the auditees, including details of findings and conclusion on the status and effectiveness of the QMS.</li> <li>10. Obtain concurrence from auditees for the CARs to be raised in their respective areas.</li> </ul> |
| Prepare audit report                    | IA Team                           |   |
| Review and improve audit<br>tools used. |                                   | 11. Review and revise the audit plan for<br>the following year based on new<br>information resulting from audits.   |

| EUTIAL BROADCASA | PRESIDENTIAL BROADCAST STAFF-RTVM | Document code<br>RTVM-QMS-SP    |                     |
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| RTM              | SYSTEM PROCEDURES MANUAL          | Effectivity date<br>May 5, 2021 | :                   |
| SHILIPPINES      | INTERNAL AUDIT                    | Revision No.:<br>1              | Page No.:<br>6 of 6 |

| ΑCTIVITY | RESPONSIBILITY | PROCEDURE DETAILS  |
|----------|----------------|--|
|          |                | <ol> <li>Review tools used (checklist) and<br/>improve, if necessary.</li> </ol>                     |
|          |                | <ol> <li>Review time and frequency<br/>allocated for audits and revise, if<br/>necessary.</li> </ol> |
| ↓ ↓      |                | 14. Review auditor effectiveness.  |
| END      |                |  |

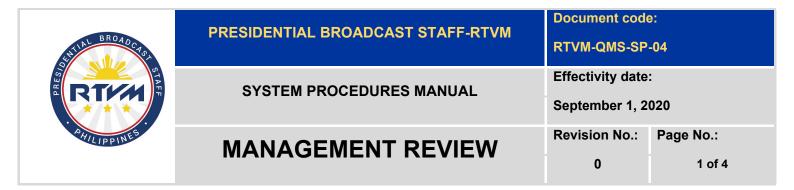
#### 6.0 References

ISO 9001:2015 Clause 9.2 Internal Audit

ISO 19011 Guidelines on Auditing Management Systems

#### 7.0 Attachments and Forms

| RTVM-QMS-SP-03-F1 | Annual Audit Itinerary/ Program        |
|-------------------|--|
| RTVM-QMS-SP-03-F2 | Audit Plan                             |
| RTVM-QMS-SP-03-F3 | Audit Checklist                        |
| RTVM-QMS-SP-03-F4 | Internal Audit Report                  |
| RTVM-QMS-SP-03-F5 | Effectiveness Evaluation Action Report |



#### 1.0 Objective

To provide a formal and regular review of the QMS in order to determine its continuing suitability and effectiveness in implementing the RTVM's policies, objectives, and Quality Management System.

#### 2.0 Scope

This procedure covers the periodic review of the QMS and any other activities and developments in RTVM that affect the performance of its QMS.

#### 3.0 Definition of Terms

Management Review \_ management assessment of the continuing suitability and effectiveness of the QMS

Type t

| Prepared by:                        | Reviewed by:                  | Approved by:                     |
|-------------------------------------|-------------------------------|----------------------------------|
| -gk                                 | trun/                         |                                  |
| MARIA ROXANNE ANGELYCA M. NAVARRETE | <u>DULCE AMOR D. QÙINTANA</u> | <u>DENNIS WILFRED P. PABALAN</u> |
| Document Controller                 | OMD                           | Executive Director               |
| Bocament Controller                 | QMR                           | Executive Director               |

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| RTM             | SYSTEM PROCEDURES MANUAL          | Effectivity date<br>September 1, 2 |                     |
| PHILIPPINES     | MANAGEMENT REVIEW                 | Revision No.:<br>0                 | Page No.:<br>2 of 4 |

#### 4.0 Policies

- 1. The Management Review shall be conducted at least twice a year.
- 2. Participants to the Management Review shall include the Top Management of RTVM, consisting of the Executive Director, QMR, and Division Heads. The Appointed Secretary shall serve as the Secretariat for the Management Review. Designated key personnel may be invited to join Management Review meetings.
- 3. All required management review inputs and outputs shall be discussed at least once a year.

#### 5.0 Procedure:

| ACTIVITY               | RESPONSIBILITY                               | PROCEDURE DETAILS   |
|------------------------|--|---|
| START                  |  |   |
| Set meeting and agenda | Executive Director or<br>Appointed Secretary | <ol> <li>A Management Review shall be<br/>conducted at least twice a year to<br/>review the suitability and<br/>effectiveness of the QMS.</li> </ol>  |
|                        |  | <ol> <li>Refer to the Quality Manual for<br/>the agenda items to be discussed<br/>during the Management Review.<br/>Refer to Section 3.0 of RTVM-<br/>QMS-QM-09 Leadership.</li> </ol>  |
| Notify participants    | Appointed Secretary                          | <ol> <li>Send meeting notification to<br/>concerned parties.</li> </ol>   |
| Call meeting to order  | Executive Director                           | <ul> <li>4. The Executive Director officially starts the meeting and a secretary is appointed, in case the absence of the Secretariat. Determine if all notified participants are present. If not, ensure that a representative for each division is around.</li> </ul> |
|                        |  | <ol> <li>Read the minutes of the previous<br/>meeting. Review previously<br/>discussed issues and agreed<br/>upon action items.</li> </ol>  |



# PRESIDENTIAL BROADCAST STAFF-RTVM

# SYSTEM PROCEDURES MANUAL

**MANAGEMENT REVIEW** 

Document code:

RTVM-QMS-SP-04

Effectivity date:

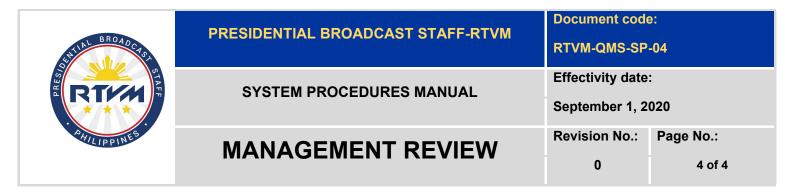
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| RESPONSIBILITY       | PROCEDURE DETAILS  |
|----------------------|--|
| Executive Director   | <ol> <li>Ensure that all required<br/>management review inputs and<br/>outputs are thoroughly discussed.</li> </ol>  |
| Executive Director   | 7. Set the schedule for the next meeting.  |
|                      |  |
|                      |  |
| Appointed Secretary  | <ol> <li>Ensure findings, outputs and<br/>action plans are properly<br/>documented and filed.</li> </ol>   |
|                      | <ol> <li>Include action plans in the<br/>minutes of the meeting. For<br/>identified problems needing<br/>corrective and/ or preventive<br/>action, use RTVM-QMS-SP-05<br/>F1 CAR Form.</li> </ol>                      |
| Appointed Secretary  | 10. The attendees of the<br>Management Review shall be<br>given each a copy of the minutes<br>and it shall be their responsibility<br>to inform their respective staff of<br>any action recommended by the<br>meeting. |
| Designated Personnel | 11. Issued CARs shall be processed<br>in accordance with procedure<br>RTVM-QMS-SP-05<br>Nonconformity and Corrective<br>Action Procedure.  |
|                      | Executive Director Executive Director Appointed Secretary Appointed Secretary  |



#### 6.0 References

ISO 9001:2015 Clause 9.3 Management Review

#### 7.0 Attachments and Forms

Prescribed Format – Management Review Minutes

| TIAL BROADCA | PRESIDENTIAL BROADCAST STAFF-RTVM      | Document code<br>RTVM-QMS-SP       |                     |
|--------------|--|------------------------------------|---------------------|
|              | SYSTEM PROCEDURES MANUAL               | Effectivity date<br>September 1, 2 |                     |
| PHILIPPINES  | NONCONFORMITY AND<br>CORRECTIVE ACTION | Revision No.:<br>0                 | Page No.:<br>1 of 5 |

#### 1.0 Objective

To describe the means by which actual nonconformities to the QMS are identified, investigated, and addressed to mitigate any quality-related consequences, and to serve as guidance in initiating. monitoring and completing corrective action.

#### 2.0 Scope

This system procedure covers the application of corrective actions for actual nonconformities relating to the RTVM's QMS such as:

- Problems leading to bad quality of output or service to internal or external customers
- Complaints or concerns by internal or external interested parties
- Objectives and targets not being met
- Programs not implemented as planned
- Internal/ external audit findings
- Problems identified by the management
- Other system and operational nonconformities such as non-compliance to procedures and guidelines

#### 3.0 Definition of Terms

| Corrective Action Request (CAR) | - | a report describing an actual nonconformity, identifying its root cause and presenting appropriate corrective action |
|---------------------------------|---|--|
| Nonconformity (NC)              | - | non-fulfillment of a specified requirement of the standards, policy, procedures, and other planned arrangements      |
| Corrective Action (CA)          | - | action taken to eliminate the root cause of a nonconformity and prevent it from recurring                            |

| Prepared by:                               | Reviewed by:                  | Approved by:                     |
|--|-------------------------------|----------------------------------|
| <u>MARIA ROXANNE ANGELYCA M. NAVARRETE</u> | <u>DULCE AMOR D. QUINTANA</u> | <u>DENNIS WILFRED P. PABALAN</u> |
| Document Controller                        | QMR                           | Executive Director               |
| Date: August 17, 2020                      | Date: August 19, 2020         | Date: August 21, 2020            |

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| · AHILIPPINES | NONCONFORMITY AND<br>CORRECTIVE ACTION | Revision No.:<br>0                 | Page No.:<br>2 of 5 |
| 4.0 Deligion  |  |                                    |                     |

#### 4.0 Policies

- 1.1 CAR is not needed in cases like the following:
  - Non-compliance to procedures that can be corrected immediately.

#### 1.2 CAR is needed in the following cases:

- Repeated non-compliance to procedures, as detected/ reported by immediate superior for at least three times in the area within three consecutive months.
- Valid and significant complaints from internal or external interested parties, especially from customers.
- Nonconformity raised during internal quality audits and certification audits. Refer to RTVM-QMS-SP-03 Internal Audit.
- A set quality objective and target is not met within the defined time frame, or an activity/ action, defined to meet an objective and target, is not implemented as planned.

#### 1.3 CAR Coding System

CARs shall be coded as follows:

#### XX-YYY, where

- XX method of detecting NC such as:
  - IA Internal audit
  - EA External Audit
  - CA Corrective Action
- YYY Sequential number of nonconformity



# PRESIDENTIAL BROADCAST STAFF-RTVM

SYSTEM PROCEDURES MANUAL

NONCONFORMITY AND

**CORRECTIVE ACTION** 

Document code:

RTVM-QMS-SP-05

Effectivity date:

September 1, 2020

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# 5.0 Procedure:

| ACTIVITY  | RESPONSIBILITY  | PROCEDURE DETAILS   |
|---|---|---|
| START   |   |   |
| Describe/ Report<br>nonconformity   | Auditor / Manager   | <ol> <li>Use form RTVM-QMS-SP-05-F1<br/>Corrective Action Request (CAR). Copy of<br/>issued CAR shall be forwarded to the<br/>designated functions defined in RTVM-<br/>QMS-SP-05-A1 Designated Functions and<br/>Responsibilities for CAR</li> </ol>   |
| Submit to process owner<br>for appropriate action;<br>escalate to superior, if<br>necessary | Auditor / Manager   | <ol> <li>Process Owner shall acknowledge the<br/>CAR.</li> <li>Review if similar NC exists or could<br/>potentially occur elsewhere.</li> </ol>   |
| Investigate / determine<br>root cause   | Process Owner   | <ol> <li>Where the cause of nonconformity is not<br/>readily known, initiate discussion with<br/>QMS Team or relevant personnel.</li> <li>The investigation of the nonconformity,<br/>including the determination of appropriate<br/>corrective action must be completed within<br/>7 working days after receipt of the CAR.</li> </ol> |
| Recommend action  | Process Owner   | <ol> <li>Corrective action, where necessary, must<br/>include mitigating action or correction of<br/>the ongoing issue and prevention of the<br/>recurrence of the problem.</li> <li>Document proposed actions, responsible<br/>functions and commitment dates of<br/>implementation using the CAR form.</li> </ol>                     |
| Approved?<br>Yes  | Refer to RTVM-<br>QMS-SP-05-A1<br>Functions<br>Responsible for<br>CAR |   |
|   |   |   |

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| · AHILIPPINES ·            |            |  |  | Revision No.:<br>0  | Page No.:<br>4 of 5 |
| A<br>Implement (<br>Action | Corrective | Process Owner/<br>Designated<br>Personnel  | <ol> <li>8. Corrective action sha<br/>within 2 weeks after t<br/>completion date.</li> <li>9. When corrective action<br/>in procedure, the Door<br/>shall initiate a revision<br/>document in accorda<br/>documented procedur<br/>control.</li> </ol>  | he committed<br>on results to a cha<br>cument Controller<br>n of the relevant<br>nce with the                   |                     |
| Follow-up (<br>Actio       | on         | Auditor / Manager<br>/ Designated<br>Personnel   | <ol> <li>Follow-up shall incluct implementation and ecorrective action.</li> <li>Update risks and opp where applicable.</li> </ol>   | effectiveness of th   | e                   |
| Yes                        | Upda       | te / Re-<br>e CAR<br>Refer to RTVM-<br>QMS-SP-05-A1<br>Functions<br>Responsible for<br>CAR | <ul> <li>12. To update CAR: <ul> <li>Note whatever primade</li> <li>Ask for recommit dates</li> <li>Schedule anothe</li> </ul> </li> <li>13. To re-issue CAR: <ul> <li>Use a new CAR for traceability to pre</li> <li>Describe the recuadditional details</li> <li>Ask for commitmedates</li> <li>Schedule verification</li> </ul> </li> </ul> | ment of actions a<br>r verification<br>form but ensure<br>evious CAR<br>urrence of NC and<br>ent of actions and | 1                   |
| Close-ou<br>END            |            |  | 14. A CAR shall be close<br>recommended correct<br>implemented and fou   | tive action has be  | en                  |

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| RTM           | SYSTEM PROCEDURES MANUAL               | Effectivity date<br>September 1, 2 |                     |
| . AHILIPPINES | NONCONFORMITY AND<br>CORRECTIVE ACTION | Revision No.:<br>0                 | Page No.:<br>5 of 5 |

#### 6.0 References

ISO 9001:2015 Clause 10.2 Nonconformity and Corrective Action

#### 7.0 Attachments and Forms

RTVM-QMS-SP-05-F1Corrective Action Request (CAR)RTVM-QMS-SP-05-A1Functions Responsible for CAR

| SUBAL RTING   | PRESIDENTIAL BROADCAST STAFF-RTVM   | Document code                      |                     |
|---------------|-------------------------------------|------------------------------------|---------------------|
|               | SYSTEM PROCEDURES MANUAL            | Effectivity date<br>September 1, 2 |                     |
| · AHILIPPINES | MONITORING CUSTOMER<br>SATISFACTION | Revision No.:<br>0                 | Page No.:<br>1 of 3 |

#### 1.0 Objective

To establish procedures that will enable the company to monitor and measure the satisfaction level of RTVM's customers, and where appropriate, use the results in continually improving the quality of its operations and the effectiveness of its QMS.

#### 2.0 Scope

This covers external customers which RTVM has provided outputs or services to since the establishment of the QMS.

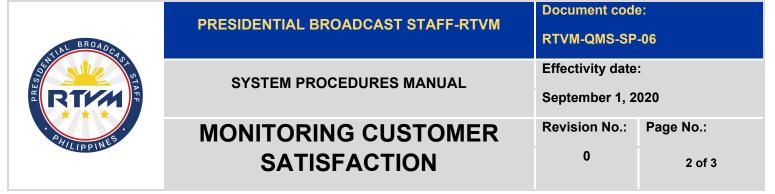
#### 3.0 Definition of Terms

None

#### 4.0 Policies

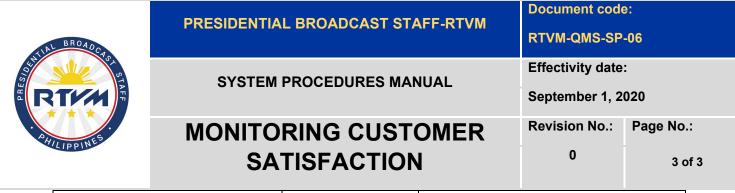
The survey form shall be sent to external customers. As much as possible, RTVM shall ask those who are knowledgeable of the level of service provided by RTVM.

| Prepared by:                               | Reviewed by:                  | Approved by:                     |
|--|-------------------------------|----------------------------------|
| <u>MARIA ROXANNE ANGELICA M. NAVARRETE</u> | <u>DULCE AMOR D. QUINTANA</u> | <u>DENNIS WILFRED P. PABALAN</u> |
| Document Controller                        | QMR                           | Executive Director               |
| Date: August 17, 2020                      | Date: August 19, 2020         | Date: August 21, 2020            |



#### 5.0 Procedure:

| ACTIVITY   | RESPONSIBILITY         | PROCEDURE DETAILS  |
|--|------------------------|--|
|  |                        |  |
| Send Customer Satisfaction<br>Survey Form                                  | QMR / RAD<br>Personnel | <ol> <li>List of respondents must be approved<br/>by the Quality Management<br/>Representative.</li> </ol>   |
|  |                        | 2. Document Controller shall send<br>RTVM-QMS-SP-06-F1 Customer<br>Satisfaction Survey Form to<br>customer's representative. Monitoring<br>of customer satisfaction shall be done<br>at least twice a year.            |
| Follow up response from<br>customer, where applicable                      | Key Personnel          | 3. Should the customer not return the survey form after a week, Division Heads shall follow up with the customer's representative regularly.   |
| Consolidate filled up forms and<br>prepare report<br>Review survey results | Document<br>Controller | 4. Prepare report indicating the level of customer satisfaction including comments/ suggestions and areas for improvement, if any. Forward the report to the Top Management for information and advice.                |
| Rating<br>below 3?<br>Yes  | В                      |  |
| Issue CAR  | Designated Staff       | <ol> <li>Whenever a customer gives a rating of<br/>below 3 (for any category or below 3<br/>overall), a CAR shall be issued. Refer<br/>to RTVM-QMS-SP-05 Nonconformity<br/>and Corrective Action Procedure.</li> </ol> |



| ACTIVITY                            | RESPONSIBILITY     | PROCEDURE DETAILS                         |
|-------------------------------------|--------------------|---|
|                                     | Executive Director | 5. Results of the survey shall be part of |
| Include in the<br>management review | B                  | the agenda for the management review.     |
| END                                 |                    |   |
|                                     |                    |   |

#### 6.0 References

ISO 9001:2015 Clause 9.1.2 Customer Satisfaction

#### 7.0 Attachments and Forms

RTVM-QMS-SP-06-F1 Customer Satisfaction Survey Form

| TIAL BROADCA  | PRESIDENTIAL BROADCAST STAFF-RTVM  | Document code<br>RTVM-QMS-SP       |                     |
|---------------|------------------------------------|------------------------------------|---------------------|
| RTM           | SYSTEM PROCEDURES MANUAL           | Effectivity date<br>September 1, 2 |                     |
| · PHILIPPINES | HANDLING OF CUSTOMER<br>COMPLAINTS | Revision No.:<br>0                 | Page No.:<br>1 of 3 |

#### 1.0 Objective

To ensure that there is an established process on how to receive, document and respond to customer complaints.

#### 2.0 Scope

This covers all formal complaints received from external customers of RTVM.

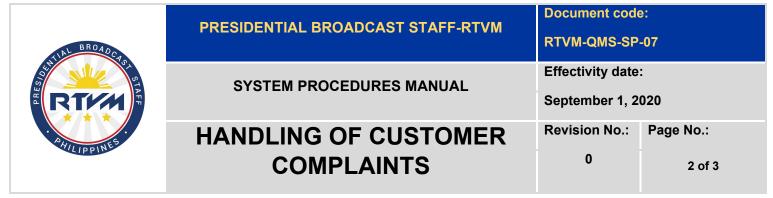
#### 3.0 Definition of Terms

None

#### 4.0 Policies

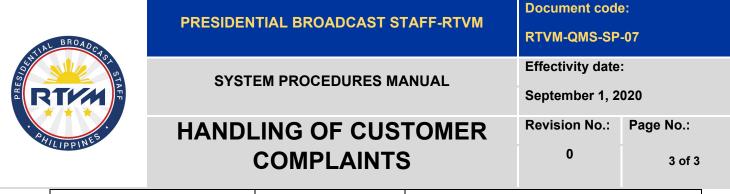
Complaints received shall be recorded properly, regardless if personnel from RTVM doubt the validity of the complaint. This is to ensure that all complaints are properly reviewed by the concerned Division Head and Top Management, when necessary, and acted upon in a timely manner.

| Prepared by:                        | Reviewed by:           | Approved by:              |
|-------------------------------------|------------------------|---------------------------|
| d-gk                                | dum/                   | Wh/                       |
| MARIA ROXANNE ANGELYCA M. NAVARRETE | DULCE AMOR D. QUINTANA | DENNIS WILFRED P. PABALAN |
| Document Controller                 | QMR                    | Executive Director        |
|                                     |                        |                           |
| Date: August 17, 2020               | Date: August 19, 2020  | Date: August 21, 2020     |



| 5.0 Procedure: | 1 |
|----------------|---|
|----------------|---|

| ACTIVITY                           |          | RESPONSIBILITY                         | PROCEDURE DETAILS   |
|------------------------------------|----------|--|---|
| START                              |          |  |   |
| Receive complair<br>customer       | nt from  | Document Controller                    | <ol> <li>DC shall record the details of the complaint<br/>in the prescribed form.</li> </ol>  |
| Log/ Record Com                    | nplaint  | Document Controller                    |   |
| Fill up Customer Complaint<br>Form |          | Document Controller                    | <ul> <li>2. Document Controller shall ensure that all necessary information be asked from the customer including, but not limited to, the following:</li> <li>Date of receipt of complaint</li> <li>Client Information</li> </ul> |
|                                    |          |  | <ul> <li>Nature of complaint</li> <li>Use RTVM-QMS-SP-07-F1 Customer</li> <li>Complaint Form.</li> </ul>  |
| Forward to Concer                  | ned Unit | Document Controller                    |   |
| Investigate Com                    | plaint   | Concerned Division /<br>Top Management |   |
| Complaint valid?                   | No       | Document Controller                    | <ol> <li>Complaint is valid when the cause of the<br/>complaint is due to RTVM personnel or<br/>services. Complaint is not valid if reason/s<br/>for the complaint is beyond the control of<br/>the RTVM.</li> </ol>              |
| Yes Inform<br>A Custom             |          |  | <ol> <li>A letter shall be sent to the customer<br/>explaining the results of the investigation.</li> </ol>   |



| ACTIVITY                              | RESPONSIBILITY     | PROCEDURE DETAILS  |
|---------------------------------------|--------------------|--|
| A                                     |                    |  |
| Apply necessary corrective<br>actions | Concerned Division | 5. Refer to RTVM-QMS-SP-05 Nonconformity<br>and Corrective Action Procedure.   |
| Send reply to customer                | QMR                | <ol> <li>QMR shall send communication to the<br/>customer detailing the corrective action<br/>taken to address their complaint. Where<br/>necessary, timeline for completion of<br/>corrective action shall be relayed to the<br/>customer.</li> </ol> |
| END                                   |                    |  |

#### 6.0 References

ISO 9001:2015 Clause 8.2.1 Customer Communication

#### 7.0 Attachments and Forms

RTVM-QMS-SP-07-F1 Customer Complaint Form RTVM-QMS-SP-07-A1 Acknowledgment Letter

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#### 1.0 Objective

- 1.1 To establish the system for identifying high-level internal and external issues that may affect the performance and strategic direction of RTVM,
- 1.2 To guide the agency in identifying the needs and expectations of interested parties,
- 1.3 To establish the system for risk and opportunity identification, analysis, and prioritization, and
- 1.4 To set guidelines in the review and monitoring of risk and opportunity treatment plans.

#### 2.0 Scope

This covers the risk and opportunity management processes of RTVM, from understanding of the organizational context until monitoring of effectiveness of treatment plans.

#### 3.0 Definition of Terms

Interested Party – person or organization that can affect, can be affected by, or perceive themselves to be affected by a decision or activity of RTVM

Opportunity - Positive effect of uncertainty on objectives

Risk - Negative effect of uncertainty on objectives

Organizational Context – Combination of internal and external issues (both positive and negative) that can have an effect on RTVM's approach to its operations

| Prepared by:                               | Reviewed by:                  | Approved by:                     |
|--|-------------------------------|----------------------------------|
| <u>MARIA ROXANNE ANGE YCA M. NAVARRETE</u> | <u>DULCE AMOR D. QUINTANA</u> | <u>DENNIS WILFRED P. PABALAN</u> |
| Document Controller                        | QMR                           | Executive Director               |
| Date: July 2, 2021                         | Date: July 2, 2021            | Date: July 2, 2021               |

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#### 4.0 Policies

- 4.1. RTVM Divisions shall conduct review of internal and external issues at least twice a year using RTVM-QMS-SP-08-F1 SWOT Analysis Template.
- 4.2. Review of changes in the needs and expectations of RTVM's interested parties shall coincide with the review of the internal and external issues.
- 4.3. RTVM shall develop action plans or programs to address the identified top risks and opportunities. Status of the action plans shall be regularly reported during Management Review.
- 4.4. In cases where action plans or programs fail to address the risk or opportunity, concerned management shall raise a Corrective Action Request (CAR) to address the issue. Refer to RTVM-QMS-SP-05 Nonconformity and Corrective Action Procedure.
- 4.5. Risk Assessment Criteria

All risks shall be rated based on the formula below:

#### 4.5.1. RISK RATING = LIKELIHOOD \* SEVERITY

Likelihood rating shall be based on the table below:

| Likelihood<br>Value | Likelihood<br>Rating | Probability                              | Frequency                      |
|---------------------|----------------------|--|--------------------------------|
| 4                   | Critical             | al 76-100% Occurred in the past 6 months |                                |
| 3                   | High                 | 51-75%                                   | Occurred in the past 18 months |
| 2                   | Medium               | 26-50%                                   | Rarely Occurs (3-5 years)      |
| 1                   | Low                  | 0-25%                                    | Never heard of in the industry |

Note: For recurring risks, frequency shall be used. For potential risks that have not yet occurred in RTVM, probability shall be used.

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• Severity rating shall be based on table below:

| Severity<br>Value | Severity<br>Rating | Operational Impact   | Legal Non-<br>compliance  | Negative<br>Reputation   |
|-------------------|--------------------|--|---|--|
| 4                 | Critical           | Risk may result in a<br>failure to ingest, archive<br>and release videos of<br>presidential and non-<br>presidential events                                  | Legal non-<br>compliance may<br>lead to removal of<br>key/top officers of<br>RTVM | Risk may lead to<br>damaged<br>reputation of the<br>President due to<br>RTVM |
| 3                 | High               | Risk may result in<br>ingestion, archiving and<br>releasing of videos of<br>presidential and non-<br>presidential events with<br>significant issues/glitches | Legal non-<br>compliance may<br>lead to suspension<br>of RTVM personnel           | Risk may lead to<br>damaged<br>reputation of<br>RTVM/PCOO                    |
| 2                 | Medium             | Risk may result in<br>ingestion, archiving and<br>releasing of videos of<br>presidential and non-<br>presidential events with<br>minor issues/glitches       | Legal non-<br>compliance may<br>lead to a reprimand<br>from Head of<br>Agency     | Risk may lead to<br>brief negative<br>media exposure                         |
| 1                 | Low                | No impact on RTVM's<br>Operations  | No legal<br>requirements<br>associated with this<br>risk                          | Positive or no<br>negative impact on<br>reputation                           |

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|                  |                                  |                   |                         |                          | SEVERITY                |    |
|------------------|----------------------------------|-------------------|-------------------------|--------------------------|-------------------------|----|
|                  |                                  | LOW<br>MINOR<br>1 | MEDIUM<br>MODERATE<br>2 | HIGH<br>SIGNIFICANT<br>3 | CRITICAL<br>SEVERE<br>4 |    |
| L                | OCCURED IN THE PAST 6<br>MONTHS  | 4                 | 4                       | 8                        | 12                      | 16 |
| I<br>K<br>E<br>L | OCCURED IN THE PAST 18<br>MONTHS | 3                 | 3                       | 6                        | 9                       | 12 |
| I<br>H<br>O<br>O | RARELY OCCURS (3-5 YRS)          | 2                 | 2                       | 4                        | 6                       | 8  |
| D                | RARE                             | 1                 | 1                       | 2                        | 3                       | 4  |

| Risk<br>Value | Classification | Evaluation  | Action   |
|---------------|----------------|---|--|
| 1 – 3         | Low Risk       | No Impact on<br>RTVM                                    | No Action Needed   |
| 4 – 7         | Medium Risk    | Risk may<br>result in minor<br>issues/glitches          | Monitoring by Core Process Owner and presentation to Division Heads/ Treatment action plan considered  |
| 8 – 12        | High Risk      | Risk may<br>result in<br>significant<br>issues/glitches | For division review, evaluation, and presentation to Top<br>Management/ Treatment action plan required |
| 13-16         | Critical       | Risk might<br>affect the<br>reputation of<br>the agency | For management evaluation and decision/ Treatment action plan required                                 |

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# 4.6. Opportunity Assessment Criteria

• Opportunities shall be rated based on the potential benefits that may be realized. Refer to the table below:

| Benefit<br>Value | Benefit<br>Rating | Operational Impact  | Legal Compliance  | Improved<br>Reputation                                    |
|------------------|-------------------|---|---|---|
| 4                | Very<br>High      | Opportunity may result in<br>significant<br>commendations from the<br>President or PCOO   | May lead to<br>certification of<br>compliance or its<br>equivalent from<br>regulatory bodies or<br>other agencies | Brief or prolonged<br>national positive<br>media exposure |
| 3                | High              | Opportunity may result in<br>significant improvement<br>in ingestion, archiving<br>and releasing of videos of<br>presidential and non-<br>presidential events | Opportunity may<br>lead to compliance<br>of new regulations   | Prolonged positive<br>perception in the<br>media industry |
| 2                | Medium            | Opportunity may result in<br>some improvement<br>ingestion, archiving and<br>releasing of videos of<br>presidential and non-<br>presidential events           | Opportunity may<br>lead to compliance<br>of existing<br>regulations   | Brief positive<br>perception in the<br>media industry     |
| 1                | Low               | No impact on RTVM's<br>Operations   | No legal<br>requirements<br>associated with this<br>opportunity   | Will result to neutral news for RTVM                      |

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#### 5.0 Procedure:

| ACTIVITY  | RESPONSIBILITY | PROCEDURE DETAILS   |
|---|----------------|---|
| START   |                |   |
| Identify high-level internal<br>and external issues<br>(organizational context) | Division Heads | <ol> <li>Division Heads shall determine the high-level<br/>internal and external issues affecting the<br/>performance of their respective areas, using<br/>RTVM-QMS-SP-08-F1 SWOT Analysis<br/>Template.</li> </ol> |
|   |                | <ol> <li>The needs and expectations of interested parties<br/>shall be determined using RTVM-QMS-SP-08-<br/>F2 Requirements of Interested Parties.</li> </ol>   |
| Identify risks and opportunities  | Division Heads | 3. Conduct risk and opportunity identification, taking into consideration the identified internal and external issues, as well as the requirements of interested parties.   |
|   |                | <ol> <li>Risks shall be placed in RTVM-QMS-SP-08-F3<br/>Risk Register, while opportunities are inputted in<br/>RTVM-QMS-SP-08-F4 Opportunity List.</li> </ol>   |
| Analyze Risks and<br>Opportunities  | Division Heads | 5. Analyze the risks and opportunities based on the likelihood of occurrence and risk severity or opportunity benefit. Refer to the grading criteria mentioned in sections 4.5.1 and 4.6 of this procedure.         |
| A   |                |   |

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| ACTIVITY                                      | RESPONSIBILITY | PROCEDURE DETAILS  |
|---|----------------|--|
|   |                |  |
| A   |                |  |
| Identify top risks and<br>opportunities       | Division Heads | <ol> <li>High and critical risk shall be identified based on<br/>ratings. A Treatment Action Plan must be<br/>developed. This shall be forwarded to the Top<br/>Management for approval.</li> </ol>                      |
| Review list of top risks and<br>opportunities | Top Management | 7. Top Management shall determine the validity of<br>the top risks and opportunities identified. The<br>Top Management has the authority to approve or<br>make changes to the identified top risks and<br>opportunities. |
| Develop action plans                          | Division Heads | <ol> <li>Division Heads shall develop action plans to<br/>address the finalized list of top risks and<br/>opportunities. Use RTVM-QMS-SP-08-F5 Risk<br/>and Opportunity Action Plans</li> </ol>                          |
| Monitor effectiveness of action plans         | Division Heads | <ol> <li>Division Heads shall monitor the implementation<br/>and effectiveness of the action plans. This shall<br/>discussed during the Management Review.</li> </ol>  |
| END   |                |  |

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#### 6.0 References

ISO 9001:2015 Clause 4.1 Understanding the Organization and Its Context ISO 9001:2015 Clause 4.2 Needs and Expectations of Interested Parties ISO 9001:2015 Clause 6.1 Actions to Address Risks and Opportunities

#### 7.0 Attachments and Forms

| RTVM-QMS-SP-08-F1 | SWOT Template                               |
|-------------------|---|
| RTVM-QMS-SP-08-F2 | Stakeholder Analysis                        |
| RTVM-QMS-SP-08-F3 | Risk Register                               |
| RTVM-QMS-SP-08-F4 | Opportunity List                            |
| RTVM-QMS-SP-08-F5 | Risk and Opportunity Treatment Action Plans |